

SOUTH CHESHIRE COLLEGE

MINUTES OF THE MEETING OF THE CORPORATION HELD ON FRIDAY 18 JULY 2008 COMMENCING AT 2.00PM

Present:

K Lea (Chair of the Corporation)
D J Collins (Principal and Chief Executive)
C Blanchard (leaving & returning to the meeting as shown)
B Dean
J Dowell
J Dwyer
D Felton
G Fyffe
V Harris
R Jones
H Owen
M Simon
S Utting

C Lamont (Staff Governor as from 1 August 2008, observing)

In attendance:

P Swift (Deputy Principal and Director of Studies)
G Bebbington (Director of Finance and Administration)
N Peet (Director of Curriculum Support & Estates)
S Cowell (Managing Director, South Cheshire Enterprises Limited)
E Davies-Jones (Clerk to the Corporation)

The Clerk confirmed that the meeting was quorate.

Item

44/08 FORMAL MATTERS

44/01/08 Apologies for Absence

Apologies for absence were received from Tim Wheeler, Simon Yates, Simon Field and Dave Felton.

44/02/08 Declarations of Interest

At this point in the meeting the Chair asked the members attending this meeting to declare any personal or prejudicial interests and the nature of that interest, in any item of business on the agenda and, if necessary, to leave the meeting prior to discussion of that item. The declaration of interest as previously made by Margaret Simons concerning her appointment as a Borough Councillor was noted.

44/03/08 Approval of Minutes of Meeting held on 22 May and 12 June 2008

Members reviewed the Part A minutes of the meetings of the Corporation held on 22 May and 12 June 2008.

IT WAS RESOLVED that the minutes of the Part A meeting held on 22 May 2008 and the minutes of the meeting held on 12 June 2008 be approved as a true and accurate record of those meetings and that the Chair sign them accordingly.

There were no matters arising which are not covered by the main agenda

45/08 APPOINTMENTS

45/01/08 Chair and Vice-Chair of the Corporation

Members were informed that one person, Ken Lea, had been nominated for the position of Chair of the Corporation and that one person, Vic Harris, had been nominated for the position as Vice-Chair of the Corporation and that both Ken Lea and Vic Harris had confirmed that they were willing to continue to serve as the Chair and Vice-Chair of the Corporation respectively.

Members considered that it was not necessary for either Ken Lea or Vic Harris to leave the room at this point.

Members were informed that the current terms of office of both Ken Lea and Vic Harris, as members of the Corporation, end on 31 July 2009 and therefore appointment to the positions of Chair and Vice-Chair could only be for a term ending on 31 July 2009.

IT WAS RESOLVED:

- ***by those members attending, save and except for Ken Lea, to appoint Ken Lea as Chair of the Corporation for the period until 31 July 2009; and***
- ***by those members attending, save and except for Vic Harris, to appoint Vic Harris as Vice-Chair of the Corporation for the period until 31 July 2009.***

45/02/08 Members of the Corporation

Members received and considered the report and minutes of the Search Committee meeting which had been held on 24 June and 14 July 2008. Members were informed that a letter of resignation had been received from Liz Hall.

The re-appointment of Margaret Simon as a member was considered. Members did not require that Margaret Simon should leave the room whilst her appointment was considered.

Claire Blanchard left the meeting at this point.

The re-appointment of Claire Blanchard as a member was considered.

Claire Blanchard returned to the meeting at this point.

Re-appointments were considered taking into account the skills and experience of the member concerned, their attendance and contribution during the period they had served as members.

IT WAS RESOLVED:

- ***by those members attending, save and except for Margaret Simon, to appoint Margaret Simon as a member for a period of 4 years commencing on 1 August 2008, this being a re-appointment as a member but to the new category of membership under clause 2(1)(a) of the Instrument of Government;***
- ***by those members attending, save and except for Claire Blanchard, to appoint Claire Blanchard as a member for a period of 2 years commencing on 1 August 2008, this being a re-appointment as a member but to the new***

category of membership under clause 2(1)(a) of the Instrument of Government;

- **to appoint John Bache and Francis Ellison as members of the Corporation under clause 2(1)(a) of the Instrument of Government for an initial period of one year as from 1 August 2008 in accordance with the provisions of paragraph 7.2 of the Corporation's Standing Orders;**
- **to record the appreciation and thanks of the Corporation to Bronwyn Dean, Dave Felton whose terms of office as governors end on 31 July 2008 and to Liz Hall whose term of office ends by reason of her resignation on 18 July 2008.**

46/08 FINANCIAL STATEMENTS 2007/08 to 30 JUNE 2008

The Director of Finance and Administration presented the financial statements for the period to 30 June 2008 and informed members that the position was stable and that operating targets were being met. The financial statements showed:

- closing bank balance £1,751,000 without recourse to borrowings (original estimate £1,151,000 which included £1,800,000 borrowings);
- the projected operating surplus of £194,000 against a forecast of £266,000;
- an historical cost surplus of £296,000 against a forecast of £368,000;
- surplus for the year to date of £282,000 against an estimate of £349,000;
- closing bank balance projected to the end of the year to be £1,081,000 against an estimate of £1,095,000 but with £2,700,000 less borrowings;
- current ratio of 1.64:1;
- the closing bank balance 12 month rolling forecast for June 2009 to be £1,071,000 with short term borrowings of £16,630,000 via the Revolving Credit Agreement and Learning and Skills Capital support of £12,745,000 claimed;
- the performance of the enterprise activities with:
 - the Training Restaurant turnover increasing by £6,000 compared to last year but being £3,000 below the budgeted target;
 - the Salon turnover increased by £7,000 compared to last year and £6,000 above the budgeted target;
 - the Nursery turnover down by £500 compared to last year but on target to exceed this year's budget by £1,000.

IT WAS RESOLVED to receive the financial statements to 30 June 2008.

47/08 STRATEGIC PLAN 2008/09 – 2010/11

The Principal presented the College's strategic plan for 2008/09-2010/11 which includes details of the College's seven key strategic aims which is updated and presented annually on a rolling basis. The Principal informed members that the strategic plan will require a major re-write when the government's plans for the sector are announced towards the end of the year but in the meantime the strategic plan represents an ongoing continuation of the plan as presented last year .

IT WAS RESOLVED to approve the College's strategic plan for 2008/09-2010/11, as presented, for submission to Learning and Skills Council.

48/08 STUDENT NUMBER AND FUNDING UPDATES 2007/08 & 2008/09

The Deputy Principal presented the paper updating members on the actual student numbers achieved against LSC targets for the current year, performance to date of the Higher Education Funding Council Provision (HEFCE) together with outline details of the initial allocations for 2007/08 . He informed members that:

- The college has slightly exceeded its funding target at 100.6% of target with the FTE target at 98.3% which is above the 97% threshold.
- 16-18 full-time learner numbers continue to show a year on year increase and are at 99.9% of target with part-time numbers exactly on target
- 19+ full-time numbers are above target. However, part-time numbers are disappointingly below target at 59% with the funding position at 92.6% of target
- The college has exceeded the higher education FTE target of 226 by 16, achieving an FTE of 242
- 16-18 funding allocation for 08/09 is £11,495,700 which allows for a small amount of growth and rebalances the allocation to better align with the actual delivery costs for 16-18
- 19+ funding allocation for 08/09 is £3,528,479 which represents a slight increase (£33k) on the current year. The college has been set new targets in the key priority areas but has not to date been set a learner number target.
- Additional Learning Support for 2008/09 has increased by £141,354 on the previous year with an allocation of £1,554,893
- The contract value for Train to Gain for 2008/09 is £121,957 for 182 learners

IT WAS RESOLVED to receive the report and to note the progress in 2007/08 towards student numbers and financial targets.

49/08 THREE YEAR FINANCIAL FORECAST 2008/09 – 2010/11

The Director of Finance and Administration presented the paper providing members with details of the College's three-year financial forecast for 2008/09-2010/11 including the detailed financial objectives and he highlighted the following key matters and assumptions:

- funding for inflation at 2.5% each year
- growth in learner numbers (particularly 16-18 year old students) has been included in the three-year development plan discussed with and submitted to the Learning and Skills Council;
- forecasts take into account a slight increase in adult learner numbers;
- the major re-development of the Dane Bank site estimated at £76 million over the three years of the plan;
- the £76 million being financed by a £10 million bank loan and £58.5 million capital support by the Learning and Skills Council resulting in the college dropping to a Grade B financial health status for the two years covering the major building works; an improving bank balance from 2010-11 onwards due to the sale of land together with increased learner numbers resulting in Grade A status being regained in 2011-12 ;
- the operating deficit of £466,000 and the Bank Balance to £1,105,000 in 2008-09 reflecting the impact of the new build project commencing in 2008-09;
- the current ratio: 1.40:1 (2008-09), 1.50:1 (2009-10) and 1.29:1 (2010-11);
- reserves as a percentage of income 19.3% (2008-09), 17.4% (2009-10), 32.6% (2010-11), the increase in 2010-11 being due to the receipt from the sale of land;
- staff costs as a percentage of income: 64.9% (2008-09), 65.8% (2009-10), 65.8% (2010-11).

IT WAS RESOLVED –

- ***to approve the three-year financial forecast as presented and to note the reconciliation to the college budget for 2008/09;***

- ***that the most appropriate financial health group for the College remains Grade A for 2007/08 but Grade B for the following three years.***

50/08 RISK MANAGEMENT PLAN 2008/09

The Director of Finance and Administration presented the College's risk management plan highlighting the following-

- the updated risk management policy, plan and implementation timetable;
- the three separate proposed risk registers for 2008/09:
 - the risk register pertaining to main college activities incorporating the same risk assessment methodology as in previous years;
 - the campus re-development project risk register covering those specific risks associated with a major building project particularly in terms of financial control and regulations and health and safety issues; and
 - the separate risk register for the college's subsidiary company monitored by the Board of Directors of that company;

He informed members that the campus re-development risk register is to be further reviewed to ensure that it incorporates and monitors all risks related to the new build programme as identified in the new build risk register approved at the Corporation meeting on 19 July 2007, the risks identified at the Risk Management Workshops held in March 2007 and November 2007. Risks relating to the purchase and disposal of 1 Kingsway and the Edleston Road property will be incorporated into the campus re-development risk register.

IT WAS RESOLVED to:

- ***approve the risk management plan for 2008/09 and its underlying process for submission to the Learning and Skills Council alongside the Strategic Plan;***
- ***require that the Project Manager, Turner & Townsend, provide more regular reports and update the campus development risk register on a quarterly basis.***

51/08 OPERATIONAL PLAN 2007/08

The Principal presented the College's operational plan for the year, setting out the performance and progress towards implementation of the strategic plan as approved by the Corporation at its meeting held on 20 July 2007.

IT WAS RESOLVED to receive the updated operational plan and note the progress towards its implementation.

52/08 TOTAL PEOPLE LIMITED: TWO YEAR LEASE AND CONTRACT

The Deputy Principal presented the paper. Members considered the heads of terms of the proposed lease under which Total People Limited would lease certain classrooms and workshop area situated on the College site for use in providing a vocational teaching provision to their students. Members considered and agreed that the College as Landlord should deal with the aspect of provision of adequate air circulation within the premises. Members raised questions concerning the ventilation system within the main College building as a whole.

Members also considered the proposal that the College enters into a two year contract for the provision of the delivery of vocational technical certificates across a range of apprenticeship programmes and the delivery of the Association of Accounting Technicians (ATT) programmes.

IT WAS RESOLVED to approve:

- ***the arrangements and terms of the Lease of premises on the College site to Total People Limited;***
- ***the proposed contract for provision of services by the College to Total People Limited; and***
- ***require that the Director of Curriculum Support and Estates undertake a review of the capacity, maintenance and compliance with regulation, of the ventilation system(s) within the main College building to the next scheduled meeting of the Corporation in November 2008.***

53/08 COLLEGE BUDGET 2008/09

The Director of Finance and Administration presented the College budget for 2008/09. He advised that the members of the Finance Committee had previously considered and approved a draft of the budget at its meeting held on 24 June 2008 and that there were no differences from that draft. Members considered the key features of the budget.

IT WAS RESOLVED to :

- ***receive and approve the College budget for the year commencing 1 August 2008 noting its underlying assumptions including the suitable operating deficit and cashflow to maintain Grade B status during the construction of the new College campus; and***
- ***receive a breakdown of expenditure of governance and legal fees at the next meeting of the Corporation.***

54/08 REPORTS OF THE CHAIR, CHIEF EXECUTIVE AND COMMITTEES

54/01/08 Report of the Chair

The Chair reported to members that in addition to the extensive involvement he had had in dealing with the new build programme, he had observed the appraisal of the Deputy Principal by the Principal and he had undertaken the formal appraisal of the Principal and the formal appraisal of the Clerk and Solicitor to the Corporation.

The Chair went on to express his concern that the Corporation was having to operate in a period of uncertainty and accommodate the associated risks in running a business as a result of the government's apparent inability to reach decisions and give direction as to the future of the sector.

IT WAS RESOLVED to receive the report.

54/02/08 Report of the Chief Executive

The Principal presented his report to the Corporation. He informed members that the management of the College is to be retained as currently organised pending the appointment of the new Principal. The functional support staff will operate from the Edleston Road premises as from mid August with a "hotdesk" facility being provided at the main campus building. The timetabling for the new academic year was in place with flexibility built in to accommodate any increase in student numbers.

Members noted that the Principal will be retiring on 31 July 2009 and that the Stan Cowell is retiring on 31 August 2008 after a considerable length of service and will not be employed by the Corporation beyond that date.

IT WAS RESOLVED to receive the report and to thank Stan Cowell for the very considerable contribution which he has made to the development and success of the College and the subsidiary company during a long and loyal period of service.

54/03/08

Report of the Campus Development Committee

Members were informed that the confirmation had been received from the Learning and Skills Council that the LSC's National Capital Committee had approved the College's submission for funding/Application in Detail at its meeting on 17 July 2008 and that the National Council would be meeting on 31 July 2008 when the final formal approval of the application for funding would be confirmed. Members were informed that the LSC have requested that copies of the contract for the sale of excess land and the contract with the main building contractor are provided prior to the meeting on 31 July 2008.

IT WAS RESOLVED to note the approval of LSC's National Capital Committee for the funding for the campus development project and to record thanks to all those whose efforts had contributed to the success of the project to date.

Members received a copy of the minutes of the Campus Development meeting which had been held on 11 July 2008. The Chair went on to present the report informing members of the matters which had been considered by the Campus Development Committee at the meeting held on 11 July 2008. Members noted the recommendations of the Committee concerning the claims which had been made by the design team consultants for additional fees and the specific recommendation concerning the Quantity Surveyor's appointment in the event that this consultant does not agree to the proposals concerning their additional fee claim.

Members were informed that the contract for the purchase of the Edleston Road property is being negotiated and that the Seller has confirmed that the College may occupy the property as from 11 August 2008, under a Licence to Occupy pending the completion of the sale/purchase. Members were informed that the planning permission for the use of the playground as a car park is being progressed.

The Director of Finance and Administration informed members of the requirements concerning the loan arrangements and the Bank Facility Letter dated 27 June 2008 where the Bank agreed to provide a Revolving/Term Loan facility up to an aggregate of £22,000,000 to South Cheshire College and the specific requirements concerning the resolution of the Corporation and the officers to be authorised to sign loan documents.

Members considered that the existing bank loan should be paid off in full before the new facility was put in place.

IT WAS RESOLVED to:

- ***approve, subject to LSC final approval for the project being received, the amount of additional fees payable to the design consultants based on the calculation relating to increased floor area, increase in complexity, disruption due to the change in contractor and certain reasons specific to individual contractors. Payment of the balance between such calculated increase in fees and the actual fee claims, or a proportion thereof, being strictly subject to the entirety of build programme being delivered to the College to the budget and timescale set out in the AiD.***

- **approve the Heads of Terms for the sale of the excess land as presented;**
- **authorise the Chair to agree and conclude the final terms of the contract with the main building contractor;**
- **require that Eversheds provide copies of the contract for the sale of the land and the contract for the main building contractor prior to end July 2008 in order that copies of these contracts can be provided to the LSC in advance of the meeting of the LSC's National Council on 31 July 2008;**
- **require that the Project Manager should be in a position to ensure accountability for the modification control system;**
- **note that a newsletter will be issued to the local community in early September 2008**

IT WAS FURTHER RESOLVED that the existing bank loan should be paid off in full and:

- **that the terms and conditions of the Facility as set out in the Facility Letter are hereby approved and accepted.**
- **that Dr David Collins (Principal and Chief Executive) is authorised to sign on behalf of South Cheshire College, the copy of the said Facility Letter to indicate acceptance of the terms and conditions.**
- **that Dr David Collins (Principal & Chief Executive) and Graham Frank Bebbington (Director of Finance & Administration) are authorised to give instructions (jointly) to the Bank to accept in all matters concerning the facility and confirms specimens of the signature of these officers if not already known to the Bank.**
- **that Dr David Collins (Principal & Chief Executive) and Graham Frank Bebbington (Director of Finance & Administration) are authorised to execute the other Finance Documents to which it is a party on the Borrower's behalf, and**
- **that the Development has been approved by the Learning and Skills Council at the National Capital Committee meeting held on 17 July 2008.**

54/04/08 Report of the Audit Committee

The Chair of the committee, presented the report informing members of the matters which had been considered by Audit Committee members at the meeting held on 3 July 2008, confirming that the committee members had undertaken a review of the performance of the committee using the self assessment checklist provided by the Chartered Institute of Public Finance and Accountancy. The report informed members that members had received a report at the meeting which had identified the positive effect and benefits resulting from the appointment of the Procurement Manager. The report also informed members of those internal audit reports which had been received and considered by the committee and also set out the recommendations put forward by the Committee to the Corporation concerning the number of days of internal audit work to be undertaken in 2008/09 and proposal to undertake a competitive tender process in October/ November 2008 for subsequent internal audit work. It was noted that the recommendation with regard to the internal audit tender process did not reflect any issue with regard to the internal audit work undertaken to date but a need to ensure that a competitive process was undertaken given the length of time the internal auditors had been delivering this service to the College.

IT WAS RESOLVED to receive the report and to:

- **approve a maximum 36 days internal audit work for 2008/09; and**

- ***that the internal audit work for 2009/2010 should be subject to competitive tender process with invitations to quote being sent out in October /November 2008.***

54/05/08 Report of the Finance Committee

The Chair of the committee, presented the report informing members of the matters which had been considered by Finance Committee members at the meeting held on 24 June 2008 and in particular informed members of the recommendations put forward by the Finance Committee for consideration by the Corporation namely the approval of the:

- proposed banking/investment strategy for 2008/09;
- college budget as already considered by members (ref: minute no. 53/08);
- Capital and ICT procurement and general leasing proposal for 2008/09;
- College's Financial Regulations as updated and amended.

Members were informed that the Finance Committee had considered the Business plan for the subsidiary company, South Cheshire Enterprises Limited, in line with the requirements set out in the Memorandum of Understanding between the College and the company which had been agreed in December 2007 and that the Committee had requested details of the proposed staffing arrangements to be put in place to support that business plan. Members of the Corporation then received a report of the meeting which had taken place between the Directors of the subsidiary company and Ken Lea, as representative of the Finance Committee, on 14 July 2008.

IT WAS RESOLVED to receive the report and to approve

- ***the Banking/Investment Strategy for 2008/09, the continued use of the Business/Premium Account on a daily basis and maintenance of minimum cash balance of £1,000,000 in Barclays current and premium accounts;***
- ***approve that if the Campus Development project is delayed further or approval on confirmed by end July 2008 the Director of Finance and Administration shall continue to place on Treasury Deposit available surplus cash for a suitable period and at the most competitive rates to maximise interest earned;***
- ***the total allocation of £50,000 for capital equipment and a total spend of £245,000 on leasing and licensing costs as included within the College budget;***
- ***the Financial Regulations as presented;***
- ***that the risks concerning the purchase and disposal of the two freehold properties be included in the Campus Development Risk Register; and***
- ***the business plan and associated staffing proposals of the subsidiary company, South Cheshire Enterprises Limited.***

54/06/08 Report of the Organisational Development Committee

The Chair of the committee presented the report informing members of the matters which had been considered by Organisational Development Committee members at the meeting held on 17 June 2007 and in particular the recommendations put forward by the Organisational Development Committee for consideration by the Corporation namely the College's current policies which have been reviewed and are to continue without amendment, those policies which, following review, have been updated and amended.

The Director of Curriculum Support and Estates gave a verbal report to members concerning the College's approach to managing internet access and security.

The Committee's recommendations concerning the Framework for pay and conditions of staff was considered under the Part B section of this meeting of the Corporation.

IT WAS RESOLVED to receive the report and to –

- ***approve that the Substance Misuse Policy (SCCPOL 22) is to continue in the current format until the next cycle review date unless a change in circumstances requires a review at an earlier date :***
- ***approve and adopt :***
 - ***the Day Trip Code of Practice & Checklist SCCPOL 07 as updated and amended***
 - ***the ICT Policy SCCPOL 12 as updated and amended;***
 - ***the Internet & E-mail Policy SCCPOL 14;***
 - ***the IT Security Policy SCPOL 15;***
 - ***the Race Equality Scheme and Policy SCCPOL16;***
 - ***the Gender Equality Scheme***

54/07/08 Report of the Search Committee

The Chair of the committee, presented the report informing members of the matters which had been considered by Search Committee members at the meeting which commenced on 24 June and concluded on 14 July 2008 and in particular the recommendations put forward by the Search Committee regarding the composition of the Corporation's supporting committees.

Members noted that in appointing John Dwyer as a member of the corporation's Finance Committee, there would be a conflict with the role of Director of the subsidiary company, South Cheshire Enterprises Limited. John Dwyer informed members that he was happy to be appointed to the Corporation's Finance Committee and would as a consequence resign his position as Director of South Cheshire Enterprises Limited. Members considered that it would be appropriate to recommend Ron Jones as the governor to replace John Dwyer as a Director of the subsidiary company.

IT WAS RESOLVED to receive the report and –

- ***approve the changes to the composition of the Corporation committees for 2008/09, as detailed on the page appended to these minutes;***
- ***recommend that Ron Jones be appointed as a Director of the wholly owned subsidiary company, South Cheshire Enterprises Limited; and***
- ***continue the programme to recruit governors working within those business and industry sectors relevant to the changing needs of the College and who have relevant expertise experience and skills in areas such as finance, audit sales and marketing.***

54/08/08 Report of the Quality and Standards Committee

Members received the report of the committee's meeting held on 12 June 2008, detailing those matters which had been considered at that meeting. Members considered the recommendations made that the Corporation approve the College programme and continued plans for franchise and partnership arrangement and the Equal opportunities for students' policy

Members considered that any feedback concerning the management of the curriculum area resulting from their curriculum link visit should be made directly

to the Head of Faculty and the member of Senior Management Team linked to that curriculum area and that, as governors they should ensure that they do not become involved in management issues.

IT WAS RESOLVED to receive the report and to approve and adopt the :

- ***Equal Opportunities for Students Policy SCCPOL 09: and***
- ***College Programme for 2008/09.***

54/09/08 Report of the Clerk

The Clerk reported the details of members' attendance records for 2007/08 as required by the attendance policy adopted by the Corporation at its meeting held on 6 December 2001.

IT WAS RESOLVED to note the attendance of members at meetings to date in 2007/08.

55/08 DATES OF MEETINGS

Members considered the proposed dates for meetings of the Corporation and its committees for the remainder of 2008 and 2009 together with a schedule of the key business matters to form the agendas for those meetings.

IT WAS RESOLVED to note the dates proposed for meetings for the remainder of 2008 and in 2009 and the schedule of key business matters for consideration at those meetings.

There being no further business, the meeting concluded after Part B confidential items at 5.37 p.m.

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(Chair)

Production: 21 July 2008

Chair's approval: 24 July 2008

Corporation approval: 27 November 2008

CORPORATION COMMITTEES

AUDIT COMMITTEE

Dr S Utting (Chair)
Mr G Fyffe
Mr C Lamont (Staff Governor)
Mr F Ellison
Mr G Martin (External co-opted)

FINANCE COMMITTEE

Mr V Harris (Chair)
Mr K E Lea
Dr D J Collins
Mr J Bache
Mr J Dwyer

ORGANISATIONAL DEVELOPMENT

Mr J Dwyer (Chair)
Dr D J Collins
Mrs J Dowell (Staff Governor)
Mrs C Blanchard
Mr G Fyffe
Mr J Bache
Mr R Jones

SEARCH COMMITTEE

Mr K E Lea (Chair)
Dr D J Collins
Mr V Harris
Mrs C Blanchard
Mr P Swift (co-opted committee member)

REMUNERATION COMMITTEE

Mr V Harris (Chair)
Mr K E Lea
Mrs M Simon
Mr S Yates
Mrs C Blanchard

QUALITY AND STANDARDS COMMITTEE

Mr S Yates (Chair)
Dr D J Collins
Mrs J Dowell (Staff Governor)
Dr S Utting
Mr F Ellison
Mr C Lamont (Staff Governor)
Student Governor
Student Governor

CAMPUS DEVELOPMENT COMMITTEE

Mr K Lea (Chair)
Dr D J Collins
Mr V Harris
Mr J Dwyer
Mrs M Simon

